

South Tees Hospitals

NHS Foundation Trust

Meeting / Committee:	Board of Directors	Meeting Date:	26 November 2014
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Title:	Winter Plan 2014-15 (Update)
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Purpose:	This paper provides the board with an update on progress with the winter plan since the October meeting.
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Summary:	<p>The paper confirms that the whole system, non-recurring investment made via the CCGs is tracked and managed for both South Tees and Hambleton and Richmondshire via their respective system resilience boards.</p> <p>Good progress is being made in both areas with all agencies plans being progressed to support the winter period. It should be noted that over the past month reporting and audit arrangements for funding have been made considerably more rigorous by NHSE. Detailed monthly plans demonstrating spend at the level of individual appointments and hours worked are now being requested before funds will be released. Fleur Carney will lead work with the clinical centres and finance teams to ensure that the level of information required is made available in a timely way.</p> <p>The remaining two clinical centre plans have now been received and are attached to this paper.</p>
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Prepared By:	Susan Watson Director of System Integration	Presented By:	Ruth Holt Director of Quality Assurance and executive lead for emergency preparedness
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Recommendation:	The Board is asked to note the progress made over the past month in developing whole system preparations for winter and the emerging requirement for more rigorous reporting of spend against the winter allocations.
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Core Standard:	i.e. Safety – C1, C2, C3 and C4				
Implications (Please mark an X)	Legal	Financial	Clinical	Strategic	Risk & Assurance
		X	X	X	X

Winter Plan 2014-15

1 Introduction

At its October meeting the board of directors received the trust winter plan for 2014-15 and asked for clarification on two matters. This short paper addresses the two outstanding issues.

2 Management of the whole system winter investment schedule

CCGs are charged by NHSE with developing and implementing a whole system approach to the delivery of winter. This is managed via the system integration boards which have terms of reference determined in part by NHSE.

Locally we work with two CCGs and their system resilience boards. Both were allocated non-recurring funding via NHSE to support the delivery of winter plans and via the system resilience boards signed off by the area teams this has been allocated to a variety of projects. The attached spreadsheet shows the allocation in South Tees with progress tracked (Appendix 1) and also the allocation in Hambleton, Richmondshire and Whitby (Appendix 2). No update on progress has been provided at the time of writing.

The trust is represented at the South Tees system resilience group by Susan Watson (director of system integration), Adrian Clements (clinical director A&E), Sath Nag (consultant in AAU), Alex Calabro (clinical director primary care) and Julie Suckling (director manager A&E). From December Fleur Carney, managing director of trauma and theatres will take over as the senior management representative at this meeting. Representation at the HR&W system resilience board is led by Gill Collinson (associate director transformation) supported by Julie Suckling (director manager A&E), Nick Athey (lead consultant FHN A&E) and David Spence (clinical lead for integrated care).

Investment proposals were discussed and debated with all organisations before the CCGs made their recommendations to the area teams. Their implementation is now tracked via the system resilience groups with organisational representatives asked to provide feedback on progress and, where plans are off track, how this will be addressed. Money that is not spent on agreed plans will be reclaimed for redistribution to prioritised areas.

Over the past month, NHS England has implemented a revised reporting arrangement before funding is released. This will require all organisations in receipt of winter funds to provide detailed monthly expenditure schedules identifying when staff have started in post, where individuals have worked additional hours to support agreed programmes etc. Where this level of detail is not received the funding will not be released.

Both CCGs have fall back plans in place to ensure that funding the is withheld or where there is slippage is redirected to alternative schemes.

3 Outstanding Winter Plans from Clinical Centres

At the October meeting of the board it was noted that two clinical centres had not yet submitted their winter plans. These have now been received from the surgical centre (Appendix 3) and the trauma centre (Appendix 4).

Susan Watson
Director of System Integration

Appendix 1 South Tees CCG System Resilience Winter Fund tracking (Nov report)

Appendix 2 HR&W CCG System Resilience Winter Fund allocation

Appendix 3 Surgical Centre Winter Plan

Appendix 4 Trauma and Theatres Centre Winter Plan